# Do Transformation Methods Matter? The Case of Sustainability Indicators in Czech Regions

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#### Abstract

The general aim of a multitude of research projects is to assess a social, economic or environmental process or phenomenon by various indicators that are often measured in different units. In such situations, the data transformation and/or normalisation are inevitable. The present paper focuses on benefits and drawbacks of different normalisation methods. Further, it compares the results produced by several methods from the consistency and quality of the measurement perspective. The case of Czech NUTS 3 regions sustainability indicators is introduced. The authors employ 40 indicators divided into three sustainability pillars, attempting to conclude which method is the most suitable for further statistical analysis under the preference of dimensionless numbers.

## **1** Introduction

Researchers all over the world often address the issue of analysing datasets. Quite frequently multiple indicators are to be mutually analysed, most of them being in diverse measurement units. In recent decades, the popularity of different composite indicators – despite their drawbacks (Czesaný, 2006) – has been constantly rising. At one of the stages of the construction of a composite indicator, it is necessary to transform the data in order to ensure comparability of various indicators (OECD, 2002). There are different transformation and/or normalisation methods available (e.g. Freudenberg, 2003 or Blanc et al., 2008). This paper highlights their advantages and disadvantages and compares the results obtained when applying these methods to a dataset containing selected sustainable development indicators

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at the level of 14 Czech NUTS 3 regions<sup>3</sup>. Unfortunately, in the Czech Republic, sustainable development seems to be still rather a theoretical issue discussed in strategic documents (national or regional), but rarely measured or compared with the target values.

The aim of the paper is to show differences between the methods and their impacts on the resulting rankings of regions in composite indicators. We tested whether the ranking based on a composite indicator is heavily influenced by the choice of a normalisation method. As soon as sustainable development is really measured, the selection of an optimal normalisation method will be is necessary in the very first step.

The structure of the paper is as follows. Section 2 gives an insight into the selected indicators of sustainable development in Czech regions and related literature references. In Section 3, a scale of normalisation methods is introduced. The obtained results are presented and commented upon in Section 4. In the final Section the authors offer their conclusions and elaborate on challenges for future research.

## 2 Sustainability indicators dataset

The need for a multi-criteria analysis can emerge in any research field. We decided to select 40 sustainable development indicators and perform the analysis at the level of 14 NUTS 3 regions of the Czech Republic.

Sustainable development as a term was introduced in the Report of the World Commission on Environment and Development (WCED, 1987: 8), being associated with the chairman of the commission, Gro Harlem Brundtland. Since then a lot of definitions of sustainable development have been created (e.g. Macháček, 2004: 28-29 or Nováček and Topercer, 1996: 16-19) without establishing the "right" one. The main idea of the concept is to find a proper mix of economic, social and environmental pillars (see Figure 1) and reach their equilibrium state if possible.

The first sustainability measurement task is to select the proper indicators so that the above pillars can be assessed adequately. In the Czech Republic, two main attempts to evaluate regions from the sustainability point of view have been made so far. The first one was aimed predominantly at the quality of life assessment (Mederly et al., 2004). Despite having been targeted at the regional level (NUTS 3 and LAU 1 level<sup>4</sup>) as well, the first evaluation project did not provide an inspiration

<sup>&</sup>lt;sup>3</sup> As EUROSTAT defines, "The NUTS classification (Nomenclature of territorial units for statistics) is a hierarchical system for dividing up the economic territory of the EU for the purpose of the collection, development and harmonisation of EU regional statistics, socio-economic analyses of the regions and framing of EU regional policies". For more details see http://epp.eurostat.ec.europa.eu/portal/page/portal/nuts\_nomenclature/introduction.

<sup>&</sup>lt;sup>4</sup> Local Area Units (LAUs) were established by EUROSTAT to be compatible with NUTS regions. For more details see

http://epp.eurostat.ec.europa.eu/portal/page/portal/nuts\_nomenclature/local\_administrative\_units.



**Figure 1:** Three most frequent sustainable development pillars.

to us since its outdated outcomes have been neither revised nor republished. Another data source available is a statistical overview of sustainable indicators in Czech NUTS 3 regions that is published irregularly, without a deeper analysis, by the Czech Statistical Office. We decided to use the data from this source (Czech Statistical Office, 2010) as a starting point of our research. The main obstacles consist in the fact that – owing to irregular publishing (2007 and 2010) – it is not easy to prolong the time series. Unlike the first approach, which used statistical methods to analyse the relations and deeper coherence among 111 selected indicators in the regions, the other one (Czech Statistical Office, 2010) did not use any analytical tools to assess the inter-indicator relations, only the time series of given indicators together with their basic characteristics (such as the mean, variance or growth rate) having been published. We attempted to combine the advantages of both approaches. Having selected the most up-to-date data from the latter source, we performed a statistical analysis similar to that of Mederly et al. (2004), the first step being the choice of a proper normalisation method.

Since we wanted to utilize the latest data, taking into account their potential (anticipated) extension to the future, we had to adjust the indicator matrix, considering that not all the indicators would fit the bill. Some of them are not observed regularly every year, only a few values being available. Methodological changes are rather frequent as well. Indicators whose values are collected for diverse regional structures (i.e. regions different from those defined on NUTS 3 level) represent another example of necessary adaptation. There are four types of indicators (apart from the unchangeable and unquestionable ones) requiring certain adjustments. They are those

- 1. with shortened time series,
- 2. with estimated (missing) values,
- 3. that pose a problem,
- 4. that had to be discarded.

Table 1 shows the list of indicators ranked into the above mentioned groups from the time series point of view. For more details about indicators' adjustments see Fischer et al. (2013).

In our research (based on 2010 data, see below), we decided to discard – apart from the four above mentioned indicators – Quality of Surface Water and Political Participation in Regional Councils indicators as well, due to the data incomparability. Unlike Fischer et al. (2013), we included Women and Men in Politics on the level of Municipal Councils indicator – because of good data availability for the year 2010 – for this very kind of analysis.

The final set of indicators (after all changes made) is listed in Appendix 1. In compliance with Figure 1, all the indicators are divided into three sustainable development pillars – economic (13 indicators), social (15) and environmental (12). For the comparison of normalisation methods employed in this research paper, the most recent data period was chosen, only 2010 data being used.

First of all, having selected the indicators and determined their direction, we performed a correlation coefficient analysis to check whether the inclusion of some indicators is not useless. The evaluation has to be conducted from both a statistical and practical perspective. A strong correlation between a general and registered

	1. Indicators with shortened time series
1.	Households with Net Income below Subsistence Minimum
2.	Organic Farming
3.	Passenger Transport
	2. Indicators with estimated (missing) values
1.	Passenger Transport
2.	Internet Access
3.	Quality of Surface Water
4.	Share of Broadleaved Species
5.	Areas with Deteriorated Air Quality
6.	Civil Society – Political Participation
	3. Problematic indicators
1.	Labour Productivity
2.	General Government Deficit/Surplus
3.	Coverage of the Czech Republic's Territory by approved Town and Country
	Documentation of Municipalities
4.	Quality of Surface Water
5.	Areas with Deteriorated Air Quality.
	4. Discarded indicators
1.	Registered Unemployment Rate
2.	Average Duration of Court Proceedings
3.	Women and Men in Politics
4.	Index of Defoliation

**Table 1:** List of indicators with certain adjustment procedures

unemployment rate was one of the reasons why we eliminated the latter from the analysis. In some other cases, the correlation was spurious, i.e. the indicators were left in the dataset.

As a case study, the Czech Republic NUTS 3 regions were used. NUTS 2 level, usually employed in the European Union comparisons, proved to be less favourable, because there are only eight of these regions in the Czech Republic, artificially created as a connection of (one to three) NUTS 3 units. The application of a lower level LAU 1 would make us use less common sustainable development indicators, since it is not possible to measure economic indicators such as GDP per capita at such a level. Therefore we selected 14 NUTS 3 regions (Figure 2).

In our opinion, sustainable development indicators form a good example, because they can hardly ever be (irrespective of the author and selected indicators) in the same measurement units, the choice of the proper method being indisputably important.

Every data transformation and/or normalisation increases uncertainty and measurement error probability. Therefore the assessment of advantages and disadvantages of the chosen method is essential.



Figure 2: Czech Republic NUTS 3 regions. (Source: Czech Statistical Office, 2012, authors' adaptation)

## **3** Methodology

As for sustainable development indicators, we have to deal with numerous ones in different measurement units. Data transformation and/or normalisation are required

before further analysis is done (e.g. the formation of a composite indicator). We distinguish between the terms "data transformation" and "data normalisation" in the same manner as in Nardo et al. (2009). The purpose of data normalisation is to adjust different units of measurement and ranges of variation, data transformation coping with an asymmetric distribution and outliers. This paper focuses on data normalisation based on aforementioned definition. There is a wide scale of normalisation methods (Nardo et al., 2009), the choice of the most appropriate one depending on the type of data and further analysis' objective (Ebert and Welsch, 2004).

In order to find an effective method, experimental designs and a variety of normalisation methods have to be tested. Therefore most of them – from the simplest methods, such as (i) ranking and (ii) distance from a reference point, to more difficult ones, (iii) the min-max method or (iv) z-score – are examined. A basic and very simple approach is the **ranking** according to the formula:

$$I_{qc} = Rank(x_{qc}), \tag{3.1}$$

where q is an indicator and c is a region. In the case of Czech regions, each variable contains values from 1 to 14, in other words – there are no scores, just ranks. On one hand, this method is easy to understand, the ranking not being affected by outliers, on the other hand, it leads to ordinal variables. By applying this method, absolute level information is lost. It does not allow conclusions to be made on the relative difference of the performance since there is no scale any more. In the same way, the method adjusts for a different variance and different range of variation (a number of variations which can each indicator get), removing the impact of outliers as well. The sum of rankings is used, for example, in The Information and Communications Technology Index (Fagerberg, 2000), average rankings occurring in The Medicare Study on Healthcare Performance across the United States (Jencks, Huff and Cuerdon, 2003).

Another method which is easy to grasp is called **Distance from the reference**. In this case we used the distance from the group leader. For each indicator, the leader was identified, the performance of the others being expressed as a percentage of the leader's performance. The leading region is assigned 1 (100 %), the others gaining numbers as percentage points away from the leader. Therefore all data are in the interval <0, 1>. This can be expressed by formulas (3.2) or (3.3)

$$I_{qc} = \frac{x_{qc}}{x_{qc=\bar{c}}},\tag{3.2}$$

$$I_{qc} = \frac{x_{qc} - x_{qc=\bar{c}}}{x_{qc=\bar{c}}}.$$
(3.3)

The results presented in the next section are derived from the formula (3.2)adjusted according to the direction of the indicator. An alternative is to set the value of the laggard region to 1. This guarantees that the transformed data are higher than or equal to 1, which proves useful for further analysis, e.g. geometric aggregation. The method adjusts different scales, having preserved relative distances. It makes this technique easy to handle and understand, but the imbalance between scores and rankings remains. The distance from the reference method, however, tackles neither outliers nor different variance and range of variation. The resulting indicators are less robust to the influence of outliers than other methods. The impact of outliers and extreme values is determined by the reference. In the case of a leader (or laggard), the method can be more prone to distorted results. However, not only a group leader (or laggard) can serve as a reference. Also the mean value, a target to be achieved in a given period of time, an external benchmark or average (e.g. EU-27) can be used. It is necessary to add that the issue becomes serious when the outliers are chosen as a reference. Examples of this method are Eco-indicator 99, published by Pre Consultants (in the Netherlands), and the Summary Innovation Index (SII), which uses the differences of subindicator values from corresponding European averages (Saisana and Tarantola, 2002).

According to the **Categorical scale** method, a categorical score – either numerical or qualitative – is assigned to each indicator. The most common are three- or five-point scales (e.g. "agree", "undecided", "disagree"; or "strongly agree", "agree", "undecided", "disagree", "strongly disagree") or grade-based ones. Thresholds have to be chosen for score assignments in different categories. Categorical scales are prone to be highly subjective since they depend on a subjective choice of thresholds which may be selected arbitrarily (Jacobs, Smith and Goddard, 2004). A numerical scale can be expressed as [1, ..., c], c > 1, depending on whether the value is below or above a given threshold. Thus, observations (e.g. regions) are compared among themselves, not with a benchmark. Usually it is based on percentiles of the distribution. For example, the top 10 % gain a full score of 100, the observations between the 90<sup>th</sup> and 75<sup>th</sup> percentiles receiving 80 points, those between the 75<sup>th</sup> and 60<sup>th</sup> percentiles 60 points, and so on down to 0 points.

The simplest version is a method called Indicators above/below the mean. The values close to the mean receive a zero, those above/below a given threshold receive 1 and -1 respectively. Hence, this technique is basically a sub-model within categorical scales, outcome values in question being only -1, 0 or 1. Despite its subjective and arbitrary nature, category threshold setting remains a matter of principle. The method is simple, not distorted by outliers, the main problem being a significant loss of information compared to other methods such as min-max or z-scores. For example, if the values of a given indicator for region A are two times

(200 %) above the mean, and the value for region B is 50 % above the mean, both regions would be considered as "above the mean", i.e. 1 unless the threshold is less than 50 % above the mean. In other words, if the threshold is below the level of A and B regions, both regions receive the same normalised value even if the former performs significantly better. This may bring rather poor information which can result in a misleading conclusion.

The method adjusts different scales, variance and range of variation as well as outliers – all, however, at the expense of the loss of some important data properties. There are not the same relative distances any more. It is clear that categorical scales exclude large amounts of information about the original scale and variance of transformed indicators, i.e. the original data distribution. There is another problem with respect to the robustness of the results. On one hand, small year-toyear changes do not affect the transformed variable since it remains in the same class (category). On the other hand, these year-to-year changes are not captured in the ranking system.

Since the creation and application of a categorical scale leads to a significant loss of information, we express the original numbers in percentiles. Having not used any categorical scales, we received an indicator value expressed as a relative number reflecting the position of a particular region among all other regions. (The applied method is labelled as "Scale" in the Result section of this paper.)

Composite indicators using categorical scales are, for example, Overall Health System Achievement (Murray et al. 2001) or Regional Innovation Scoreboard 2012 (European Commission 2012).

**Standardisation** (or **z-score** method) converts data in order to get normal distribution. Standardisation means that for each indicator  $x_{qc}$ , the average across countries  $x_{qc=\bar{c}}$  and standard deviation across countries  $\sigma'_{qc=\bar{c}}$  are calculated and used in the formula (3.4):

$$I_{qc} = \frac{x_{qc} - x_{qc=\bar{c}}}{\sigma'_{qc=\bar{c}}}$$
(3.4)

After performing standardisation, the data have a common scale with a zero mean and standard deviation of 1. Since all z-score distributions have the same mean and standard deviation, individual scores from different distributions can be directly compared. This method's advantage is that it provides no distortion from the mean, adjusting for different scales and variance. The output is dimensionless, and due to the application of a linear transformation, the relative differences are maintained. Although the method does not fully adjust for outliers, the minimum and maximum values are not as influential as in any other method, e.g. that of the distance from the reference. An extreme value indicator has a greater effect on a composite indicator. It is desirable that an exceptional behaviour should be rewarded if an excellent performance on a few indicators is considered to be better than other average performances. This effect, however, can be reduced by applying a proper aggregation method. Z-scores technique was used for measuring

Performance and Investment in the knowledge-based economy (both by DG RTD) or assessing the relative intensity of regional problems in the Community by the European Commission (Saisana and Tarantola, 2002).

The **Min-max method** rescales data into different intervals based on minimum and maximum values. According to the original direction of a variable, the min-max formula (3.5) or (3.6) is used:

$$I_{qc} = \frac{x_{qc} - \min_c(x_q)}{\max_c(x_{qc}) - \min_c(x_q)'}$$
(3.5)

$$I_{qc} = \frac{max_c(x_q) - x_{qc}}{max_c(x_{qc}) - min_c(x_q)},$$
(3.6)

where  $x_{qc}$  is the value of indicator q for country c. The advantage is that the boundaries can be set and all indicators get an identical range (0, 1). Each indicator reaches a value between 0 and 1 even if it is an extreme one. The output is dimensionless and relative distances remain constant. Nevertheless, a drawback gets revealed if outliers and/or extreme values are presented. The method is based on extreme values (minimum and maximum ones) which can be outliers. These two values strongly influence the final output. Another disadvantage is that the different variance is not fully eliminated. Compared to z-score, this method is even more sensitive to outliers since it is based on the range (not on the standard deviation).

The above mentioned approach is very popular, having been applied for the construction of many composite indicators. The most known composite indicator, the Human Development Index (HDI), published yearly by the United Nations, is based on this type of transformation (Klugman, 2011). The min-max normalisation method was employed in the data transformation, for example, in the DEA analysis when constructing a composite indicator (Cherchye et al., 2009).

The above list of selected transformation methods is not exhaustive. There are multiple other methods, e.g. the whole Box-Cox family, where the main issue is to estimate an unknown transformation parameter  $\lambda$  (Box and Cox, 1964, Lai, 2010). If indicators have very skewed distributions, logarithmic transformations or trimming can be done (Jacobs, Smith and Goddard, 2004). There are other methods suitable for time series transformation (e.g. Ansley et al., 1977), such as those for cyclical indicators, percentage of annual differences over time, time distance, etc. The present paper does not focus on time series and progress in time measurements, the data transformation for time-dependent studies being just briefly mentioned. Therefore not even the methods used for building composite leading indicators are paid attention to, only the normalisation method, as defined before, being dealt with.

Rankings derived from the different normalisation methods are supposed to be the same. Differences in values, however, exist. Thus, the follow-up operations with indicators are affected by the chosen method. To demonstrate these results, a simple example of linear aggregation is employed. The overall composite indicator  $Y_c$  is determined by the formula (3.7):

$$Y_c = \sum_{q=1}^n I_{qc,} \tag{3.7}$$

where  $I_{qc}$  is the normalised indicator for the q sub-indicator and c region. In order to give a very simple example, no weights (i.e. equal weights) were used. All results have been computed in MS Excel environment.

### 4 **Results**

Apart from the selection of a suitable indicator, a very important (and rather complicated) task is to determine its "direction" or optimal performance (Munda and Saisana, 2011), i.e. to make a decision whether the maximum or minimum value is required as the best one. In some cases, we found it difficult to decide; e.g. for all types of freight transport taken together, neither maximum nor minimum seems to be the convenient value. This is owing to the fact that growing freight transport can be favourable to some regions, while not to others – depending on the initial value. Moreover, the indicator includes all types of freight forwarding. Whereas an increase in railway transport can be seen as generally positive, that in road transport would be perceived as mostly negative.

The next phase was a descriptive analysis of the dataset along with the identification of outliers. Since this usually concerns regions with the capital city, it is also the case of Prague region (Hlavní město Praha). In seven indicators, the Prague value was an outlier. In two other (environmental) indicators, Ústecký kraj was identified as an outlier, because chemical and other heavy industries are located there. The impact of outliers was reduced by the applied normalisation methods.

The most important outcome, which cannot be obvious at the first sight, is that having applied a normalisation method to the data, the normalised indicators achieved the same ranking regardless the method employed. The regions' rankings according to the economic pillar are shown in Table 2. From the point of view of this pillar, we can see that the regions with two biggest cities (Hlavní město Praha and Jihomoravský kraj) perform very well in most of the indicators. The smallest region – Karlovarský kraj, on the other hand, shows the worst results.

The rankings in the social pillar are indicated in Table 3. According to this pillar, the situation is a little different. We obtained one clear "leader" – the capital city region (Hlavní město Praha), and an obvious "outsider" – structurally affected Ústecký kraj.

	Hlavní město Praha	Středočeský kraj	Jihočeský kraj	Plzeňský kraj	Karlovarský kraj	Ústecký kraj	Liberecký kraj	Královéhradec ký kraj	Pardubický kraj	Kraj Vysočina	Jihomoravský kraj	Olomoucký kraj	Zlínský kraj	Moravskoslezs ký kraj
EC1	1	3	5	6	14	8	13	4	11	10	2	12	7	9
EC2	3	1	7	11	14	12	2	8	13	6	8	4	10	5
EC3	1	7	8	9	14	3	13	5	12	10	2	11	6	4
EC4	11	12	7	1	9	13	6	10	5	14	2	8	4	3
EC5	1	7	6	5	4	12	11	8	10	14	2	3	13	9
EC6	1	9	8	2	6	4	11	13	12	10	5	3	14	7
EC7	1	2	8	4	10	13	7	5	11	6	3	14	9	12
EC8	1	9	7	11	13	12	10	8	5	6	3	4	2	14
EC9	2	8	14	13	12	5	3	6	4	11	10	9	7	1
EC10	1	8	11	12	5	2	3	4	7	13	10	9	14	6
EC11	1	12	6	9	14	13	5	4	11	8	2	10	3	7
EC12	14	4	10	12	11	13	5	7	8	9	1	3	2	6
EC13	3	1	7	5	14	13	6	10	4	12	2	9	8	11

Table 2: Economic pillar rankings

The rankings in the environmental pillar are described in Table 3. In this pillar, the results vary the most of all the three pillars. Hlavní město Praha, unlike the two previous pillars, is the worst performing region of all 14 regions. There is no clear "leader" in this pillar.

	Hlavní město Praha	Středočeský kraj	Jihočeský kraj	Plzeňský kraj	Karlovarský kraj	Ústecký kraj	Liberecký kraj	Královéhrade cký kraj	Pardubický kraj	Kraj Vysočina	Jihomoravský kraj	Olomoucký kraj	Zlínský kraj	Moravskoslez ský kraj
SO1	3	5	8	2	4	14	9	6	6	1	10	12	11	13
SO2	1	2	3	4	13	14	7	5	8	6	9	11	10	12
SO3	1	2	8	4	3	12	5	9	7	10	6	13	11	14
SO4	1	3	5	4	2	14	10	8	9	7	6	13	11	12
SO5	2	3	7	9	7	13	1	5	10	3	5	12	10	13
SO6	1	9	6	4	12	14	8	2	5	3	7	10	11	13
SO7	1	9	7	11	13	14	10	5	6	2	3	8	4	12
SO8	1	5	7	8	14	13	12	9	10	11	2	4	3	6
SO9	1	5	13	4	7	11	14	3	6	10	2	12	8	9
SO10	7	14	5	1	3	12	11	6	10	13	2	4	9	8
SO11	1	11	9	14	13	8	12	7	4	10	5	3	6	2
SO12	11	4	6	8	14	13	10	5	2	1	7	9	3	12
SO13	1	6	7	10	14	13	11	4	3	2	8	9	5	12
SO14	13	2	12	11	5	1	3	8	7	14	9	4	10	6
SO15	1	10	2	3	11	12	7	5	6	4	9	8	13	14

 Table 3: Social pillar rankings

	Hlavní město Praha	Středočeský kraj	Jihočeský kraj	Plzeňský kraj	Karlovarský kraj	Ústecký kraj	Liberecký kraj	Královéhradec ký kraj	Pardubický kraj	Kraj Vysočina	Jihomoravský kraj	Olomoucký kraj	Zlínský kraj	Moravskoslezs ký kraj
EN1	10	14	5	7	1	6	2	8	9	12	13	11	4	3
EN2	14	11	7	3	2	5	1	10	8	6	9	13	12	4
EN3	14	13	3	5	2	9	1	7	10	11	12	8	4	6
EN4	14	13	6	8	1	5	2	9	11	10	12	7	4	3
EN5	1	7	13	12	11	4	9	8	10	14	2	5	3	6
EN6	14	10	5	6	3	9	7	4	2	1	8	11	12	13
EN7	14	10	1	3	9	13	2	4	11	5	8	7	6	12
EN8	12	9	5	8	11	14	4	6	10	1	2	3	7	13
EN9	14	7	10	12	1	9	3	5	4	2	11	6	8	13
EN10	5	14	13	1	7	9	3	2	12	8	4	10	6	11
EN11	8	6	3	10	12	2	9	13	7	11	1	14	4	5
EN12	13	3	8	9	10	1	2	5	12	14	7	11	6	4

Table 4: Environmental pillar rankings

The transformed indicators were used in order to get a composite indicator. They were aggregated by means of the average of the values of sub-indicators. It implies that the values of transformed indicators themselves – not their rankings – were used in the formula 3.7. Table 5 shows region rankings based on the values of composite indicators.

The same details as in Table 5 are depicted in Figure 3. They clearly show the difference in region rankings resulting from the chosen normalisation method. In the case of a leader (Hlavní město Praha) and laggard (Ústecký kraj), the chosen normalisation method does not matter. But in the other regions, differences can be significant. The Distance from a reference method seems to be the least consistent with the other ones. Kraj Vysočina, for instance, is ranked 5<sup>th</sup> by the distance from the reference method but  $10^{th}$  by the other ones.

	Hlavní město Praha	Středočeský kraj	Jihočeský kraj	Plzeňský kraj	Karlovarský kraj	Ústecký kraj	Liberecký kraj	Královéhradecký kraj	Pardubický kraj	Kraj Vysočina	Jihomoravský kraj	Olomoucký kraj	Zlínský kraj	Moravskoslezský kraj
Min-max	1	6	8	4	12	14	3	5	7	10	2	11	9	13
Z-score	1	6	7	4	12	14	3	5	8	10	2	11	9	13
Rank	1	7	6	5	12	14	4	3	9	10	2	11	8	12
Distance from a reference	1	11	7	4	6	14	2	8	10	5	3	12	9	13
Scale	1	7	6	5	12	14	4	3	9	10	2	11	8	13

Table 5: Overall rankings by means of different techniques



Max-min - Z score --- Rank - Distance from a reference ······ Scales
 Figure 3: Overall rankings by means of different techniques.

In order to assess the relation between normalisation methods, Spearman correlation coefficients were computed. The correlation coefficient close to 1 implies that the rankings of the majority of regions remain unchanged when different methods are applied. The results in Table 6 indicate that the Scale and Rank are basically the same (compare with Figure 3). Let us bear in mind, however, that the Scale technique provides also relative values, not just the rank.

	Min-max	Z-score	Rank	Distance from the reference	Scale
Min-max	100.0	87.5	75.9	49.4	76.0
Z-score	87.5	100.0	93.9	47.5	93.9
Rank	75.9	93.9	100.0	46.0	100.0
Distance from a reference	49.4	47.5	46.0	100.0	45.7
Scale	76.0	93.9	100.0	45.7	100.0

**Table 6:** Spearman correlation (in %)

Rather low correlations between the Distance from the reference technique and the other methods confirm the above mentioned results. High correlations (above 75%), on the other hand, occur among the remaining methods, the results being very similar.

## 5 Discussion and conclusions

In the paper, we deal only with data normalisation methods, which are commonly used for building composite indicators. Having ignored other types of data transformation, we focused on the normalisation method and its usefulness in particular. A sound experimental design was created and implemented in order to generate adequate statistical data. Various normalisation techniques having been scrutinized, we assessed the data normalisation effects on the final rankings, being aware that different methods might produce different outcomes. Data characteristics and project objectives (those of composite indicators' construction, in this very case) have to be taken into account in the method selection process. Two main issues were raised: namely, whether (i) the extreme values ought to be rewarded or penalised (as an exceptional behaviour) and whether (ii) the scores for normalised indicators should be kept. According to the answers, the proper method is to be selected.

Our case study was aimed at sustainability indicators in Czech NUTS 3 regions. Although the regions are still assessed mainly according to the regional GDP per capita or unemployment rate in the Czech Republic, sustainable development remains a lively theoretical issue. Also practical attempts to launch regional sustainability strategies have been made (e.g. in the regions of Ústecký kraj and Liberecký kraj). The prospect that sustainable development indicators (and their trends) will soon become the regional assessment criteria seems reasonable. However, the general consensus on how to measure sustainable development has not been reached yet. One of the most debated approaches is measurement via a composite indicator. As soon as a political decision on the use of the sustainable development composite indicator is made, the need to select the proper normalisation method will become urgent. This paper attempts to address this crucial issue since the chosen normalisation method itself can principally influence the final output of a composite indicator.

Having compared all applied techniques, it appeared that the Distance from the reference method (the regional leader being chosen as the reference) produced the most diverse results of all. Each method has its advantages and disadvantages. A particular normalisation method cannot suit all kinds of analyses, having significant effects on the construction of the composite indicator. Therefore it is up to the indicator designer to choose the most appropriate method. Its choice has to be well-grounded and justifiable, sensitivity and uncertainty analysis being an integral part of the composite indicator construction process.

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## **Appendix 1 - Final set of indicators after all changes**

	Economic pillar
EC1	Gross Domestic Product per Capita in thousands of CZK (current prices)
EC2	Change in Gross Domestic Product (Development of GDP in constant prices)
EC3	Labour Productivity (Development of GDP per 1 employed)
EC4	Local Government Deficit/Surplus
EC5	Gross Value Added in Services (Share of the Tertiary Sector in Gross Value Added in %)
EC6	Investment Rate in %
EC7	Net Disposable Income of Households per inhabitant in thousands of CZK
EC8	Small and Medium-sized Enterprises (Share of Small and Medium-sized Enterprises in the Total Employment in %)
EC9	Transport Infrastructure – Density of the Motorway Network in km per 100 km <sup>2</sup>
EC10	Transport Infrastructure – Railway Lines Density in km per 100 km <sup>2</sup>
EC11	Freight Transport (Excluding Transit, including Road, Rail and Water Transport per thousand of CZK GDP, in kg)
EC12	Passenger Transport (within the Region by Public Road and Rail Transport per Capita)
EC13	Research & Development Expenditures to GDP in %

Source: Czech Statistical Office, 2010, authors' adaption

	Social pillar
SO1	Households with Net Income below Subsistence Minimum
SO2	General Unemployment Rate in % (Aged 15+)
SO3	Employment of Elderly Workers (Employment Rate of People Aged 55-64 in %)
SO4	Employment of Women in %
SO5	Mortality (Standardised Mortality Rate - Number of Deaths per 1000 mid-year Population)
SO6	Life Expectancy (of men at birth in years)
SO7	Life Expectancy (of women at birth in years)
SO8	Highest Level of Education Attained (Share of the Population with Tertiary Education in the Population Aged 15 and Over in %)
SO9	Internet Access (Share of Households connected to Internet in %
SO10	Local Government Expenditures on Culture per inhabitant in CZK
SO11	Coverage of the Czech Republic's Territory by Approved Town and Country Documentation of Municipalities in %
SO12	Civil Society – Political Participation (Turnout in Elections to Municipal Councils in %)
SO13	Civil Society – Political Participation (Turnout in Elections to the Chamber of Deputies in %)
SO14	Women and Men in Politics (Share of the Total Number of Women Elected Representatives in Elections to Municipal Councils in %)
SO15	Civil Society – Civil Participation (Mid-year Population to Non-profit Organization)

Source: Czech Statistical Office, 2010, authors' adaption

	Environmental pillar
EN1	Arable Land in %
EN2	Consumption of Industrial Fertilizers in Pure Nutrients in kg/ha of Arable Land
EN3	Coefficient of Ecological Stability
EN4	Organic Farming (Share of organically farmed land in the total area of agricultural land in %
EN5	Share of Broadleaved Species in %
EN6	Areas with Deteriorated Air Quality in %
EN7	Nitrogen Oxide Emissions (REZZO 1-4) in tonne per km <sup>2</sup>
EN8	Sulphur Dioxide Emissions (REZZO 1-3) in tonne per km <sup>2</sup>
EN9	Waste Generated by Enterprises in kg per thousand CZK of GDP
EN10	Municipal Waste Generated in kg per inhabitant
EN11	Acquired Investment Expenditures on Environment Protection according to
	Location of Investment in CZK per inhabitant
FN12	Non-investment Expenditures on Environment Protection according to Region of
LINIZ	Residence of the Investor per million CZK of Regional GDP

Source: Czech Statistical Office, 2010, authors' adaption